# 1978-79 Budget

#### INDEX

Budget Message		•	•	•	1
Budget Review Committee Meeting Minutes		•	•	•	3
Administrative Counseling Reports		•	•	•	5
Department of Justice Building		•	•	• -	lC
Budget Summaries		•	•	. :	1]
Aid to Local Government Contracts		•	•		12
Organization Charts					
Proposed Allocation of Positions  POST Composite Organization Charts Executive Office Organization Chart Administration Division Organization Chart Operations Division Organization Chart 1978-79 Budget Schedule of Adjustment to Reflect Reorganization	• •	•	•		14 15 16 17
1977-78 Budget		•	•	. 2	20
1976-77 Actual Expenditures				2	זכ

AGENDA ITEM SUMMARY SHEET						
Agenda Item Title	Meeting Date					
Fiscal Year 1978/79 POST Bu	dget	October 13-14, 1977				
Division	Division Director Approval	Researched By				
Administration .	Otto H. Saltenberger					
Executive Director Approva	Date of Approval	Date of Report				
in Palington	Sept. 14, 1977					
Purpose: Decision Requested XX Info	ormation Only Status Report	Financial Impact Yes (See Analysis No				
In the space provided below, briefly	describe the ISSUES, BACKGROUND,	ANALYSIS and RECOMMENDATIONS.				
Use seprate labeled paragraphs and i	nclude page numbers where the expan	ded information can be located in the				
report. (e.g., ISSUE Page).						

The Budget Review Committee met on August 18, 1977, to give staff direction on preparation of the F.Y. 1978/79 POST Budget. The actions of the Committee are contained in the meeting minutes and are presented for confirmation by the Commission.

Included for your consideration are reports concerning the Administrative Budget, the Aid to Local Government Budget, an evaluation of our Administrative Counseling service, and physical relocation of staff in the new Department of Justice building.

#### Administrative Budget

The current budget approved by the Legislature requires the reduction of one assistant director at the end of this fiscal year. While it is not mandated by the Legislature to further reduce the number of assistant directors, in my judgment the organization will perform better with two divisions and fewer personnel in administrative counseling. This is further explained in the enclosed Administrative Counseling Evaluation report, page 5, and the proposed organization, pages 13-17.

The primary staff effort in 1978-79 will be the production of better field services through the Standards and Training counselors. The feedback I receive indicates most chiefs and sheriffs desire the more frequent contacts. Also, more attention is being paid to development of new courses (especially job-specific) and the evaluation of all instruction.

The addition of a word processing operation will allow for the reduction of at least two clerical personnel. Before the year is out we may, through attrition, find we can reduce the clerical staff even further.

As you are aware, a data processing feasibility study is now being conducted. It will not be completed until February or March of 1978, which precludes our inserting anything other than a note in the budget package. We have been assured by Finance that if a decision is made by March, the funds for implementation can be inserted. You will be asked to approve an augmentation if the feasibility study is positive.

The overall Administrative Budget will be reduced about 5%, which is a little over \$120,000. With the exception of in-state travel, there is a proportionate decrease in all categories.

Utilize reverse side if needed

#### Aid to Local Government

Since we have no experience with job-specific reimbursement, it is difficult to project what will happen in 1978-79. The Committee suggests we submit the base-line figure as reflected on page 1 of the budget report. Also, decisions about contracts, including C.S.T.I., are not usually made until later in the year. Should it become necessary to increase this category because of a Commission decision to contract for more services, or due to increased reimbursements caused by use of the job-specific courses, etc., we can request an augmentation.

#### Department of Justice Building

At this time efforts are being made by Department of Justice, Finance and the Administrative Analyst to include monies in the 78-79 Department of General Services Building budget for POST office space in the new DOJ building. As a preliminary step, I have written a letter (page 10) to the Director of General Services indicating the Commission's desire to move into that state-owned building when it is completed, about 1980. We have been assured the cost for space will be no more and probably less than our present facility.

# Memorandum

POST Commission

Date : August 22, 1977

Executive Director

From : Commission on Peace Officer Standards and Training

Subject: POST Budget Review Committee Meeting

August 18, 1977

Board Room, Western Airlines Los Angeles National Airport

In Attendance: William J. Anthony - Chairman

Brad Gates - Member
Robert F. Grogan - Member
Kay Holloway - Member
Jacob J. Jackson - Member

William R. Garlington - Executive Director

Otto H. Saltenberger - Assistant Director, Administration

Chairman Anthony opened the meeting at 1:15 p.m.

The Executive Director outlined proposed budget and staff reorganization.

The following motions received unanimous approval of the Committee for presentation to the Commission:

MOTION: Approve the 1978/79 F.Y. Administrative Budget as

shown on page 11, attached.

MOTION: Approve the Aid to Local Government Budget as

presented on page 11 . This action was with

stipulation it be reviewed in December for possible adjustment. The reason for review is to evaluate experience with job-specific reimbursements and

decide on new contract commitments, such as C.S.T.I.

MOTION: Strongly recommend staff reorganization Plan I, as pre-

sented on pages 13-17.

Note: For Commission information, two reorganization plans were presented. Plan II was simply a fallback position for 3 divisions should the State Personnel Board not approve

the Career Executive Appointments (CEA).

MOTION: Direct staff to identify outstanding law enforcement

training courses and arrange with agencies, through

inter-agency agreements, to transport the instructors to

any location where other agencies can benefit from the training. The Committee agreed the modular form of instruction should be continued and is compat-

ible with the above motion.

MOTION: Reduce permanent Administrative Counseling staff as

proposed in Plan I and hire experts from local agencies,

through inter-agency agreements, to assist staff with surveys,

as necessary.

MOTION: Approve Executive Director's continuing negotiations with

Department of General Services for space in the proposed

Department of Justice building. See attached letter, page 10.

Meeting adjourned at 3 p.m.

# Memorandum

POST Commission
Budget Review Committee

Date : August 10, 1977

Executive Director

From: Commission on Peace Officer Standards and Training

Subject: Administrative Counseling

During the budget review last year, the Committee indicated a concern for the staffing level of the administrative counseling program. The Executive Director was directed to evaluate the activity and make recommendations for F. Y. 78/79.

After a year's observation of the management services functions, including administrative counseling, the following evaluation and my recommendations concerning these services are presented for your consideration.

#### Recommendations:

- Reduce the administrative counseling staff by three Law Enforcement Counselor II positions and two support clerks.
- Integrate all management services into the Standards and Training Division to form a "Field Services" Division.
- Within the Field Services Division, create a Management Services Bureau and a Center for Police Management Bureau, each staffed by one Senior Law Enforcement Counselor (Bureau Chief) and four Law Enforcement Counselor II's.
- Whenever there is a need for expert assistance due to unusual workload and/or special technical problems, inter-agency agreements with local law enforcement agencies will be used to temporarily augment POST staff.

#### Evaluation:

The staff time required for administrative counseling has decreased in the last two years. Obviously many agencies that needed the service have taken advantage of it by now; the Commission policy to

reduce the number of general surveys has had an impact; and the POST staff, because of increased expertise, is able to complete called-for services more quickly.

The 1975/76 fiscal year budget approved 20 positions in the Administrative Counseling Division. The suggested six-position bureau (including clerical) represents a dramatic reduction; however, last year 3 positions were transferred to Standards and Training where there was an obvious need for expanded field services. That reduction did not adversely impact upon our ability to answer field requests. In fact, the backlog was reduced from 30 to 0, and the San Francisco General Survey was conducted without the expenditure of any funds for outside consultants.

This is the kind of operation which must be constantly monitored because the need for the service may change greatly one year to the next. One advantage to be realized by integrating Administrative Counseling into Standards and Training is more flexible use of the counseling staff should there be highs and lows in the workload.

Enclosed is Administrative Counseling Program, Special Report to the Legislature - 1975. The Commission positions as reported to the Legislature at that time are for the most part viable, and I would recommend they be continued as policy. Also enclosed is a statistical report detailing administrative counseling services provided to California enforcement agencies last fiscal year.

# Memorandum.

William R. Garlington Executive Director

Date : August 10, 1977

MS File #B77-13

Management Services Division
From: Commission on Peace Officer Standards and Training

Subject: Management Surveys Conducted in 1976-77 Fiscal Year

During the 1976-77 Fiscal Year there were 39 management surveys completed for police departments and 11 completed for sheriffs' departments in the State of California; a total of 50 surveys. A General Survey was conducted in the San Francisco Police Department, all others were designated as Special Surveys.

Attached is a list of the surveys which were completed during the 1976-77 Fiscal Year.

Edward M. Toothman

Director

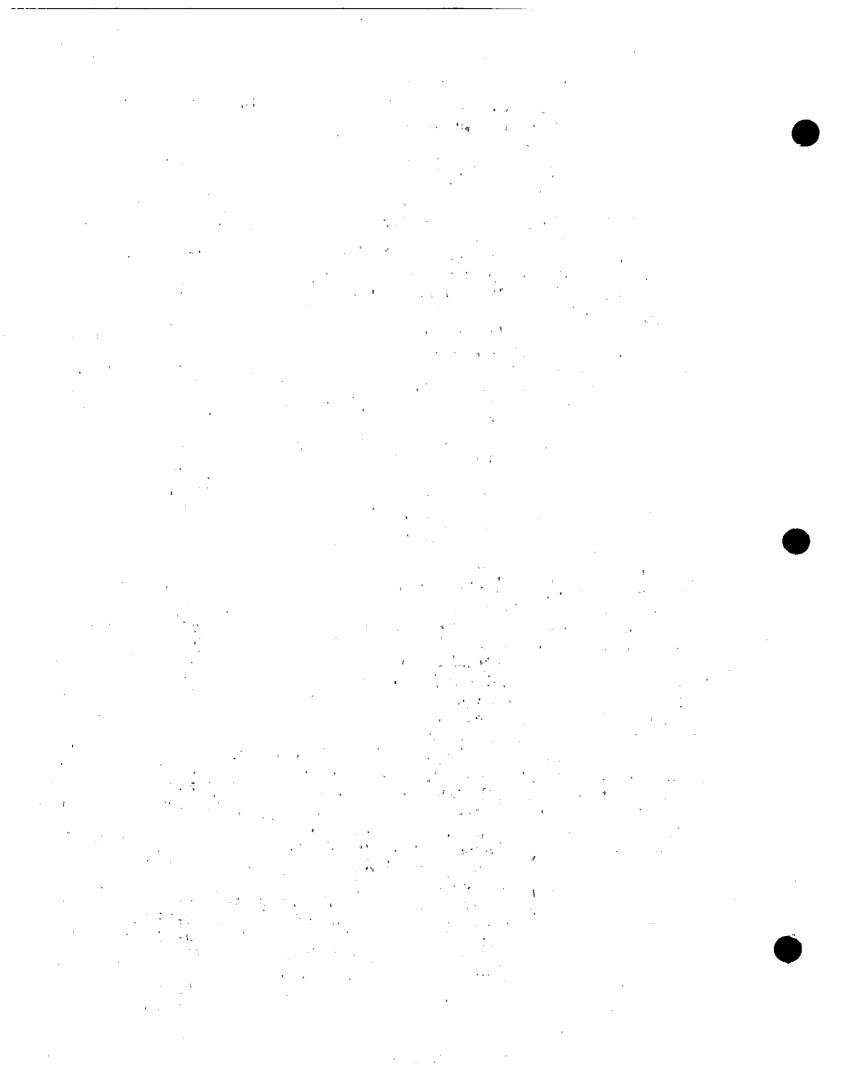
Management Services Division

Enclosure

# COMMISSION ON PEACE OFFICERS STANDARDS AND TRAINING -Management Services Division-

## Fiscal Year 1976/77

Police Departments	Subject C	Completion Date		
Mariposa	Organization/Records	7-76		
Arvin	Personal Consultation	8-76		
Foster City	Records/Organization	8-76		
Arroyo Grande	Records	9-76		
Brawley	Organization	9-76		
Napa	Organization/Records/	,		
Ivapa	Workload	9-76		
Baldwin Park	Organization	10-76		
Corcoran	Organization/Deployment/	20 10		
001001411	Records	10-76		
Willits	Management Procedures	11-76		
Daly City	Communications	12-76		
Rio Vista	Personnel Allocation	12-76		
San Joaquin	Personnel Allocation/Facility			
South San Francisco	Organization/ Career	0		
	Development			
Eureka	Investigations	1-77		
Rohnert Park	Organization	1-77		
South Pasadena	Organization	1-77		
Patterson	Organization	1-77		
Delano	Records/Property	1-77		
Marina	Records/Property/Workload	1-77		
El Centro	Organization/Records/Prope			
Foster City	Crime Prevention	2-77		
LeMoore	Organization/Facilities	2-77		
Morgan Hill	Records	2-77		
Palm Springs	Records	2-77		
Riverbank	Organization/Records/Prope	rty 2-77		
Suisun	Management Procedures	2-77		
Beaumont	Personal Consultation	2-77		
La Mesa	Records	3-77		
Novato	Management Procedures	3-77		
Calexico	Management Procedures/			
	Manpower Allocation	4-77		
Fowler	Records	4-77		
Wasco	Records/Organization/Prope	erty 4-77		
Ceres	Organization/Records	4-77		
Chino	Records	5-77		
Mendota	Organizations/Facilities/			
	Administration/Operations	2-77		



Police Departments	Subject	Completion Date
Hillsborough	Organization	5-77
Bakersfield	Workload	5-77
Rialto	Organization/Records	6-77
Williams	Personal Consultation	6-77
San Francisco	General	6-77
Sheriffs' Department	s	
Fresno	Organization/Manpower	•
	Allocation	8-76
Solano	Organization	9-76
Calaveras	Manpower/Equipment/	
	Facilities	10-76
Trinity	Organization/Manpower	
•	Allocation	10-76
Kern	Organization	2-77
Placer	Organization	2-77
Plumas	Organization/Records	2-77
El Dorado	Organization/Records	3-77
Alameda	Records	4-77
Santa Cruz	Jail Facilities	4-77
Vuha	Property/Fyidence	6-77

## 1978-79 Budget Summary

	Actual 1976-77	Estimated 1977-78	Proposed 1/ 1978-79
Balance available from prior year	\$ 1,690,515	\$ 4,239,549	\$ 3,329,668
Add revenues	13,502,786	12,700,000	12,700,000
Less Expenditures Administrative costs 2/ Aid to local governments 3/	2,386,274 8,567,478	2,457,489 11,152,392	2,341,337 11,152,392
Balance June 30, 1977	\$ 4,239,549	\$ 3,329,668	\$ 2,535,939
1/Based on reorganization Plan number 1			
2/ Salaries & Wages Operating Expenses & Equipment	\$ 1,763,422 622,852	\$ 1,839,685 617,804	\$ 1,702,454 638,883
Total Administrative Costs	\$ 2,386,274	\$ 2,457,489	\$ 2,341,337
2/ Reimbursements Contracts	\$ 7,756,857 810,621	\$10,303,689 848,703*	\$10,352,392 800,000**
Total Aid to Local Government	\$ 8,567,478	\$11,152,392	\$11,152,392

<sup>\*</sup> Schedule of actual and proposed contract contracts attached.

1

<sup>\*\*</sup> Estimate of contracts to be written. Specific contractors not identified at this time.

# Memorandum

David Janssen, Director Department of General Services

Date : August 5, 1977

#### From : Commission on Peace Officer Standards and Training

Subject: Department of Justice's Division of Law Enforcement New Facility

The Commission on Peace Officer Standards and Training (POST) is requesting space in the Department of Justice's Law Enforcement Division building which is now being planned for construction.

Our staff will require approximately 16,000 to 20,000 square feet to house 75 to 100 employees. The space should be designed in such a way that all organizational units will be centrally located to each other. This is especially important as we are in the process of establishing an organizational Word Processing Center and computerizing our records system. Our present facility does not allow for maximum efficiency of these centralized functions.

This request has been discussed with the Department of Justice. There is agreement that POST should be at the same location.

Other reasons for relocating include:

- POST was created in 1959 as an integral part of the Department of Justice. The Attorney General is an ex-officio member of the 11-member Commission.
- POST and the Department of Justice's Division of Law Enforcement are engaged in many mutually interdependent functions and activities, especially training. A close relationship is desirable.
- POST is currently organized into four functional areas.
  The present location of each of these units in a separate building makes them spatially incompatible. This tends to create a sense of separateness within the organization.
- The estimated 1980 move in date will nearly coincide with the termination of our present lease agreement.

I will be happy to provide you with program information as required. Your answer will be appreciated as soon as possible in order to allow for our budget planning needs.

WILLIAM R. GARGINGTON Executive Director

ec: Mike Smith, Long Range Planning

# 1977-78 Item 357 Aid to Local Government

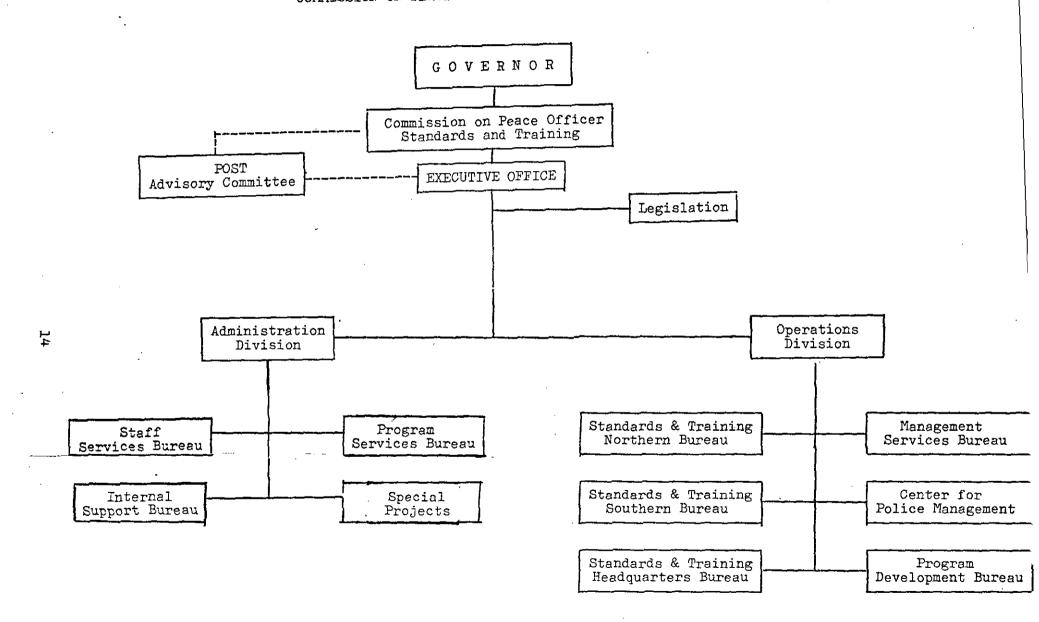
Contract No.	Name of Contractor and Digest of Contract	Duration	Amount
:77-357-1	Dept. of Justice - To make 10 presentations of the Narcotic Investigation Course - \$96,140 20 presentations of the Narcotic Investigation for Peace Officers \$44,180, and 10 presentation of the Heroin Influence Course \$19,500	7/1/77 - 6/30/78	<b>\$159,</b> 820
77-357-2	Dept. of Justice - To make 10 presentations of the Law Enforce-ment Skills and Knowledge Modular Training Program	7/1/77 - 6/30/78	66,610
77-357-3	State Controller - To provide field auditing services of reimbursement claims	7/1/77 - 6/30/78	45,000
77-357-4	Thomas H. Anderson - To make 4 presentations of the Executive Development Course	8/1/77 - 6/30/78	31,945
77-357-5	Dept. of Water Resources - Microfilming services	7/1/77 - 6/30/78	517
77-357-6	DOJ - Computer feasibility study		10,000
77-357-7	State Personnel Board - Course Evaluation Instruments computer time/printouts		1,000
Comm. appro 7/29/77	ved CA State University, Northridge - To make 5 presentations of Management Course		28,008
Comm. appro 3/25/77	ved CSTI - Contract FY 77-78		360,000
Comm. appro 7/29/77	ved CPOA - 3,500 copies of New Law Mar printing and distribution	nual	15,000
Comm. appro 7/29/77	ved CPOA - Develop & presentation of I one-day courses *	. ·	12,320
Tentative	Test development of HUMRRO Development Report	p-	_120,000
	onal \$16,500 will be expended for re	eimbursement	\$850,220

to local participants. 12

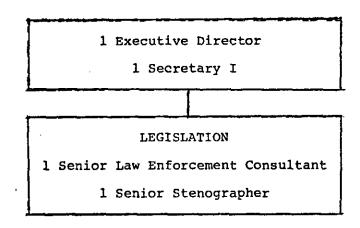
# Proposed Reorganization Allocation of Positions

Professional Staff	Prior Organization	Proposed Organization	Difference
Executive Director	. 1	. 1	
Assistant Directors	4	. 0	-4
CEA II's	0	2	+2
Senior Law Enforcement Consultants	<b>s</b> 9	10	+1
Law Enforcement Consultant II's	23	20	-3
Staff Services Manager I	1	1	
Associate Governmental Program And	alyst l	1	
Senior Librarian	1	1	
Accounting Officer II	. 1	1	
Staff Services Analyst	1_		
₩ Total Professional Staff	42	38	4_
Clerical Staff			
Graphic Artist	1	1	
Secretary I	ī	ī	
Senior Stenographers	8	5	-3
Stenographers	8	7	<b>-1</b>
Senior Clerk Typists	4	. 3	<b>-1</b>
Clerk Typists	4	2	<del>-</del> 2
Clerk II's	2	3	+1
Accounting Technicians	6	6	• •
Library Technical Assistant	1	1	
Word Processing Technicians	0	4	+4
Total Clerical	35_	33_	2_
TOTAL Positions	: <u>77</u>	<u>71</u>	6_

Plan 1



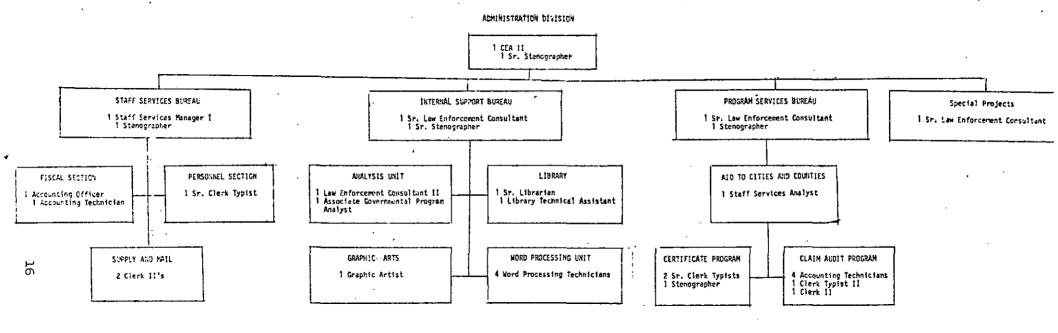
#### EXECUTIVE OFFICE



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Professional Staff - 2
1 Executive Director
1 Sr. Law Enforcement Consultant

Clerical Staff - 2
1 Secretary I
1 Sr. Stenographer

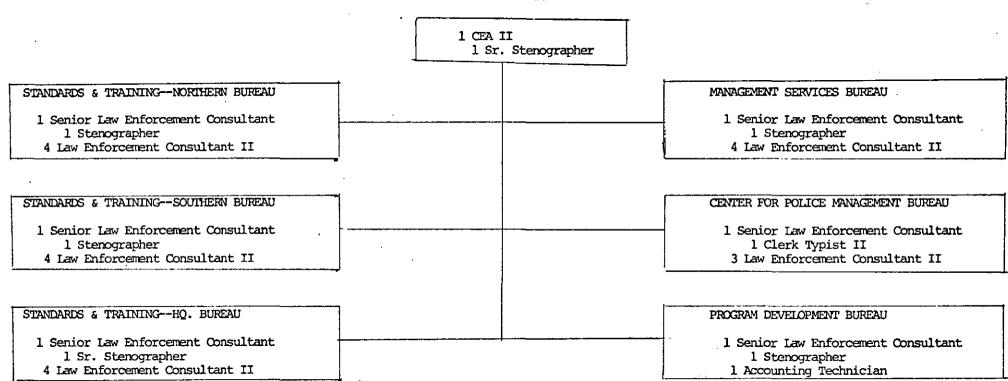


Professional Staff - 10
1 CEA II
3 Sr. Law Enforcement Consultants
1 Law Enforcement Consultant II
1 Staff Services Kunager I
1 Associate Covernmental Program Analyst
1 Sr. Librarian
1 Accounting Officer II
1 Staff Services Analyst

1 Graphic Artist
2 Sr. Sterographers
3 Sterographers
3 Sterographers
1 Library Technical Assistant
5 Accounting Technicals
3 Sr. Clerk Typists
4 Word Processing Technicians
1 Clerk Typist II
3 Clerk II's

Clerical Staff - 23

#### OPERATIONS DIVISION



Professional Staff - 26

- 1 CEA II
- 6 Senior Law Enforcement Consultants
- 19 Law Enforcement Consultant II's

Clerical Staff - 8

- 2 Senior Stenographers
- 1 Accounting Technician
- 4 Stenographers
- 1 Clerk Typist II

Plan 1

#### COMMISSION ON PEACE OFFICER STANDARDS AND TRAINING

1978-79 Crossover Budget to Reflect Proposed Reorganization

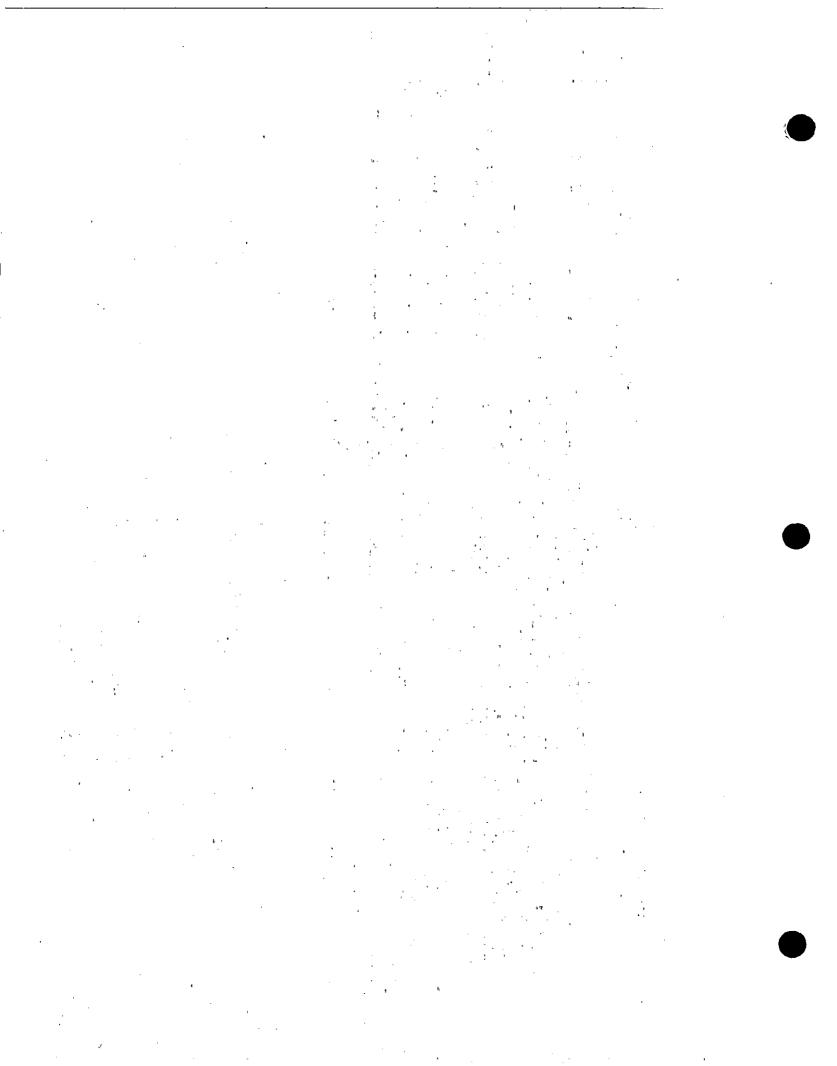
	Executive Office	Administration	Menagement Services	Standards & Training	Total	Adjustments See Attached Worksheet	Executive Office	Administration	Field Operations	Total
Fersonal Services Salaries & Wages Overtime Temporary Help	\$ 317,832	\$ 242,798 4,260 10,054	\$ 436,267	\$ 488,546	\$1,485,443 4,260 10,054	<b>\$- 97,</b> 558	\$ 84,708	\$ 507,081 4,260 10,054	\$ 796,096	\$1,387,885 4,260 10,054
Salary Savings	- 6,210	<b>-</b> 5,029.	- 8,573	- 9,758	- 29,570	+ 1,922	- 1,614	- 10,172	- 15,862	- 27,648
Staff Benefits	74,152	60,028	. 102,400	116,523	353,103	- 25,200	18,091	122,342	187,470	327,903
Total Personal Services	\$ 385,774	\$ 312,111	\$ 530,094	\$ 595,311	\$1,823,290	<b>\$-</b> 120,836	\$ 101,185	\$ 633,565	\$ 967,704	\$1,702,454
Operating Expense General Expense Frinting Gommunications aravel-in-State Facilities Operation Fromated Expense Contractual Services	\$ 40,681 45,574 15,832 36,275 2,692 25,188 27,171	\$ 24,817 7,416 9,123 6,791 24,098 36,694 9,664	\$ 14,974 9,946 11,834 32,421 3,371 31,549 35,335	\$ 13,150 6,864 28,488 83,841 2,947 19,633 36,694	\$ 93,622 69,800 65,277 159,328 9,010 100,468 135,894 9,664	- 6,000	\$ 40,681 45,574 15,832 36,275 2,692 25,188 27,171	\$ 24,817 7,416 9,123 6,791 24,098 36,694 9,664	\$ 28,124 16,810 40,322 110,262 6,318 51,182 72,029	\$ 93,8277 153,8277 153,8218 9010 100,468 135,564
Sub-total	· \$ 193,413	\$ 118,603	\$ 139,430	\$ 191,617	\$ 643,063	<b>\$-</b> 6,000	\$ 193,413	\$ 118,603	\$ 325,047	\$ 637,063
Equipment		290	400	1,130	1,820			2 <del>9</del> 0	1,530	1520
Totals	\$ 579,187	\$ 431,004	\$ 669,924	\$ 788,058	\$2,468,173	<b>\$-126,836</b>	\$ 294,598	\$ 752,458	\$1,294,281	\$2,341,337
					<del></del>			<del></del>		

1978-79 Schedule of Adjustments to Reflect Reorganization

			Executive Office	Administration	Management Services	Standards & Training	Total Adjustment
12	070	nal Services					
1		aries & Wages		)			
		Assistant Directors @ \$2,737 per mo.	\$- 32,844		\$- 32,844	\$ <b>-</b> 32,844	\$- 98,532
	+2	CEA II's @ \$2,870 per mo.	,	\$+ 34 <b>,</b> 440	+ 34,440		+ 68,880
		Sr. Law Enforcement Consultant @ \$2,060 per mo.	+ 24,720				+ 24,720
	-3	Law Enforcement Consultant II's	•		25.20		
		Position Number 016			- 27,180		- 27,180
		Position Number 018			26,655		- 26,655
	2	Position Number 020			- 23,604		- 23,604
	-2	Sr. Stenographers Position Number 002	- 12,429				- 12,429
		Position Number 004	- 11,672				- 11,672
	+1	Clerk II @ \$718 per mo.	11,072	+ 8,616			+ 8,616
		Stenographer - Position Number 001	- 10,056	-,			- 10,056
19	_	Sr. Clerk Typist - Position Number 001	•		- 10,832		- 10,832
9	-2	Clerk Typist II's					
		Position Number 001	<b>-</b> 10,752		0.100		- 10,752
	. 11	Position Number 001		. 43 176	- 9,198		- 9,198 - 11,336
	+4	Word Processing Technicians @ \$857 per mo. 2nd step Range B		+ 41,136			+ 41,136
	_4	Sub-total - adjustment to reduce positions	\$- 53,033	\$+ 84,192	\$- 95,873	\$- 32,844	\$- 97,558
	(1)	Special Consultant - Position Number 001	\$- 29,172			\$+ 29,172	
	(-)	(Reclassed LEC II)	# 27,272			4. 574212	
	(1)	Associate Governmental Program Analyst	- 19,716	+ 19,716			
	(1)	Staff Services Analyst - Position Number 001	- 17,083			+ 17,083	
		(Reclassed LEC II)	ATT - 0.4				
	(1)	Research Specialist II - Position Number 001 (Reclassed LEC II)	- 27,180			+ 27,180	
	(1)	Law Enforcement Consultant II - Position No. 001	-27,180	+ 27,180			
		Sr. Law Enforcement Consultant	-59,760	+ 59,760			
		Position Numbers 001 & 002	- • •	· - , ·			
	(2)	Sr. Stenographers					
		Position Number 001		+ 11,936	- 11,936		
		Position Number 002		+ 11,453		- 11,453	
		•					

Schedule of Adjustments to Reflect Reorganization Page 2

		Executive Office	Administration	Management Services	Standards & Training	Total Adjustment
(1)	Sr. Librarian - Position Number 001 Library Technical Assistant - Position No. 001 Graphic Artist - Position Number 001 Sub-total adjustments to transfer Internal		+ 20,016 + 11,760 + 14,820	- 20,016 - 11,760 - 14,820		
	Support and staff Administration Division Sub-total adjustment Adjustment to salary savings = 1.971653% of	\$-180,091 \$-233,124 + 4,596	\$+176,641 \$+260,833 - 5,143	\$- 58,532 \$-154,405 + 3,044	\$+ 61,982 \$+ 29,138 - 575	\$ \$- 97,558 + 1,922
	sub-total adjustments  Adjustment to retirement = 14.59% of sub-total after salary savings adjusted	- 34,683	+ 37,305	- 22,972	+ 4,335	- 16,015
19A	Adjustment to OASDI = 6.05% of sub-total adjust- ment after salary savings adjusted Adjustment to health benefits @ \$53 X number of employees X 12	- 14,382 - 6,996	+ 15,469 <u>+ 9,540</u>	- 9,526 - 5,724	+ 1,798	- 6,641 - 2,544
•	Adjustment to Personal Services	<b>\$-284,589</b>	\$+318,004	<u>\$-189,583</u>	<u>\$+ 35,332</u>	\$-120,836



1977-78 Estimated Budget

	Executive Office	Administration	Management Services	Standards & Training	Total
Personal Services Salaries & Wages Overtime Temporary Help	\$ 313,830	\$ 282,485 4,260 10,054	\$ 430,405	\$ 483,695	\$1,510,415 4,260 10,054
Salary Savings	- 5,338	- 4,829	- 7,116	<b>-</b> 8,132	- 25,415
Staff Benefits	71,879	65,271	95,002	108,219	340,371
Total Personal Services	\$ 380,371	\$ 357,241	\$ 518,291	\$ 583,782	\$1,839,685
Operating Expense General Expense Printing Communications Travel-in-State Travel-out-of-State Facilities Operation Prorated Expense Contractual Services	\$ 38,374 42,994 14,931 34,222 2,540 23,761 25,643	\$ 23,412 6,996 8,607 6,407 22,734 34,617 9,117	\$ 14,127 9,383 11,164 30,586 3,180 29,763 33,335	\$ 12,406 6,475 26,875 79,096 2,780 18,522 34,617	\$ 88,319 65,848 61,577 150,311 8,500 94,780 128,212 9,117
Sub-total	\$ 182,465	\$ 111,890	\$ 131,538	\$ 180,771	\$ 606,664
Equipment	2,048		4,632	4,460	11,140
Totals	\$ 564,884	\$ 469,131	\$ 654,461	\$ 769,013	\$2,457,489

1976-77 Actual Expenditures

	Executive Office	Administration	Management Services	Standards & Training	Total
Personal Services Salaries & Wages Overtime	\$ 214,384	\$ 242,533 1,223	\$ 441,984	\$ 517,345	\$1,416,246
Temporary Help	31,023	3,495			34,518
Salary Savings	· -~	-m			
Staff Benefits	62,624	54,594	93,672	93,529	304,419
Total Personal Services	\$ 308,031	\$ 301,845	\$ 535,656	\$ 610,874	\$1,756,406
Operating Expense General Expense Frinting Communications Fravel-in-State Travel-out-of-State Facilities Operation Fromated Expense Contractual Services	\$ 38,374 42,994 14,930 34,222 1,374 23,761 23,289 308	\$ 51,413 6,996 8,607 6,407 22,734 31,440 2,414	\$ 14,127 9,383 11,164 30,586 128 29,763 30,276	\$ 12,406 6,475 26,875 79,096 682 18,522 31,439 2,147	\$ 116,320 65,848 61,576 150,311 2,184 94,780 116,444 4,869
Sub-total	\$ 179,252	\$ 130,011	\$ 125,427	\$ 177,642	\$ 612,332
Equipment	4,076	2,050	219	3,581	9,926
Totals	\$ 491,359	\$ 433,906	\$ 661,302	\$ 792,097	\$2,378,664